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*Nevada C. O. Lodge 21*

FILED  
September 11, 2024  
State of Nevada  
E.M.R.B.  
4:01 p.m.

9 STATE OF NEVADA  
10 GOVERNMENT EMPLOYEE-MANAGEMENT  
RELATIONS BOARD

11 FRATERNAL ORDER OF POLICE  
12 NEVADA C. O. Lodge 21,

13 Complainant,

14 and

15 EXECUTIVE DEPARTMENT OF  
THE STATE OF NEVADA and its  
DEPARTMENT OF CORRECTIONS,

16 Respondent

Case No.: 2024-031

**AMENDED PROHIBITED PRACTICES  
COMPLAINT**

18 Complainant, FRATERNAL ORDER OF POLICE NEVADA C. O. Lodge 21 (“FOP Lodge  
19 21”) by and through undersigned counsel Adam Levine, Esq. complains and alleges as follows:

20 1. FOP Lodge 21 is a labor organization within the meaning of NRS 288.048 and is the  
21 recognized bargaining representative for Units “I” and “N” which comprise the nonsupervisory, and  
22 supervisory, Category III peace officers employed by Respondent.

23 ///

24 ///

1           2.       Respondent is the Executive Department of the State of Nevada as set forth in NRS  
2 288.042 and includes its Department of Corrections (“NDOC”) which employs many of the members  
3 of Units I and N at correctional facilities throughout the State of Nevada.

4           3.       Maximum custody inmates have been housed at Ely State Prison (“ESP”). Maximum  
5 custody inmates are more dangerous, and require higher levels of correctional officer  
6 staffing/supervision, and different types of equipment, than lower-level offenders incarcerated by  
7 NDOC.

8           4.       In August 2024 FOP Lodge 21 learned that NDOC intended to transfer its maximum  
9 custody inmates from ESP to High Desert State Prison (“HDSP”), and transfer the Protective Custody  
10 (“PC”) inmates housed at HDSP to ESP.

11          5.       The corrections officers and supervisors at HDSP have not all been previously trained  
12 on the handling, supervision and transportation of maximum custody inmates, and the facilities at  
13 HDSP are not currently adequate to safely house/maintain such maximum custody inmates in a  
14 manner which does not put the employees represented by FOP Lodge 21 at unnecessary risk.

15          6.       HDSP lacks adequate equipment and staffing to safely permit corrections  
16 officers/supervisors to handle, supervise and/or transport such maximum custody inmates. The lack of  
17 equipment includes, but is not necessarily limited to, adequate numbers of the proper type of  
18 mechanical restraints, adequate numbers of radios, adequate numbers of less lethal weapons such as  
19 Pepper Ball Launchers and related ammunition, and provisions for lethal weapons  
20 coverage/response(s) in the event correctional staff is attacked by such maximum custody inmates  
21 under circumstances which could lead to death or serious bodily injury.

22          7.       In connection with the transfer of the PC inmates from HDSP to ESP, NDOC is having  
23 correctional trainees, who have not yet even attended a Category III POST Academy, prepare an  
24 inventory inmate property for transport. Because such trainees are not yet qualified to do so, this

1 creates a safety hazard for other employees as the trainees are not properly trained to look for and/or  
2 recognize contraband.

3 8. Safety of the employee is a subject of mandatory bargaining under NRS 288.150(2)(r).

4 9. FOP Lodge 21 made a demand to bargain over the safety implications of NDOC's  
5 planned move of the maximum custody inmates from ESP to HDSP and PC inmates to ESP, and that  
6 any such move of inmates not take place until bargaining is completed.

7 10. The Executive Department and NDOC have refused to delay the transfers pending the  
8 outcome of bargaining.

9 11. On September 3, 2024 a TEAMS meeting was held with Bachera Washington, who is  
10 the Administrator of the Division of Human Resource Management ("DHRM") and who is also the  
11 head of the Labor Relations Unit, and Deputy Director of Operations for NDOC Brian Williams where  
12 the safety issues and the demand to bargain were reiterated.

13 12. Respondent again failed and/or refused to bargain the safety implications of the  
14 proposed move, and began transporting maximum custody inmates from ESP to HDSP on September  
15 5, 2024.

16 13. On September 8, 2024 a group of maximum custody, death row, and high risk prisoners  
17 ("HRP") arrived by bus at HDSP. Initially, these inmates were being escorted by three (3) corrections  
18 officers, and the inmates were restrained with leg shackles. During the course of the day, orders were  
19 given to drop the number of escorting officers down to two (2) officers, and later to one (1) officer,  
20 and the inmates further had their lag shackles removed. The reason for reducing the escort staff and  
21 removing the leg shackles was management's belief that the escort to the units was taking too long.

22 14. On September 8, 2024 Bachera Washington responded to FOP Lodge 21 with a letter  
23 refusing to engage in either supplemental or impact bargaining over the safety implications caused by  
24 NDOC's decision to move maximum custody inmates from ESP to HDSP.



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FILED  
October 9, 2024  
State of Nevada  
E.M.R.B.  
2:56 p.m.

8 *Attorneys for Respondent,*  
9 *State of Nevada, Executive Department*

10 **STATE OF NEVADA**  
11 **GOVERNMENT EMPLOYEE-MANAGEMENT RELATIONS BOARD**

12 FRATERNAL ORDER OF POLICE  
NEVADA C.O. LODGE 21,

Case No. 2024-031

13 Complainant,

**RESPONDENT’S MOTION TO  
DISMISS COMPLAINANT’S  
COMPLAINT**

14 vs.

15 EXECUTIVE DEPARTMENT OF THE  
STATE OF NEVADA<sup>1</sup>,

16 Respondent.  
17

18 Respondent, Executive Department of the State of Nevada (hereafter “Respondents”  
19 or “State”), by and through its counsel, Aaron Ford, Attorney General of the State of  
20 Nevada, Josh Reid, Special Counsel – Labor Relations, and Steven O. Sorensen, Deputy  
21 Attorney General, hereby moves the Government Employee-Management Relations Board  
22 (hereafter “EMRB” or the “Board”) to dismiss the Prohibited Practices Complaint  
23 (“Complaint”) filed by the Fraternal Order of Police Nevada C.O. Lodge 21’s (hereafter  
24 “FOP” or “Union”) for failure to state a claim upon which relief can be granted, failure to

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26 ///

27 \_\_\_\_\_  
28 <sup>1</sup> The Caption has been adjusted to remove “the Department of Corrections”  
pursuant to NAC 288.030(4).

1 exhaust contractual remedies, and a lack of probable cause. The grounds for the State's  
2 Motion are set forth in the following Memorandum of Points and Authorities.

3 Dated this 9<sup>th</sup> day of October, 2024.

4 AARON FORD  
5 Attorney General

6 By: /s/ Josh Reid

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11 *Attorneys for Respondent,*  
12 *State of Nevada, Executive Department*

13  
14 **MEMORANDUM OF POINTS AND AUTHORITIES**

15 **I. FACTUAL BACKGROUND**

16 On December 29, 2022, the EMRB issued an order granting FOP recognition as the  
17 exclusive representative of Bargaining Unit I, which consists of non-supervisory Category  
18 III Peace Officers. On May 11, 2023, the State and FOP agreed to terms on a Collective  
19 Bargaining Agreement, effective July 1, 2023, through June 30, 2025 (the "CBA"). The  
20 CBA contains extensive provisions regarding safety, training, and equipment.

21 On September 20, 2023, the EMRB issued an order granting FOP recognition as the  
22 exclusive representative of Bargaining Unit N, which consists of supervisory Category III  
23 Peace Officers. The State and FOP began negotiations for an initial collective bargaining  
24 agreement for Unit N on July 22, 2024.

25 On or about August of 2024, James Dzurenda ("Dzurenda"), Director of the  
26 Department of Corrections for the State of Nevada ("NDOC") informed staff of the decision  
27 to transfer certain prisoners between Ely State Prison ("ESP") and High Desert State  
28 Prison ("HDSP") to accommodate operational needs. Some of the prisoners moved from ESP

1 to HDSP were designated as “maximum-security” inmates, although many of the prisoners  
2 were designated as being below “maximum-security.” HDSP already regularly housed  
3 “maximum security” inmates for varying lengths of time.

4 Following the announcement of the prisoner transfer, Dzurenda and Deputy  
5 Director Brian Williams met with representatives of FOP, including President Paul  
6 Lunkwitz (“Lunkwitz”) on August 19, 2024. During the August 19<sup>th</sup> meeting, Dzurenda  
7 advised the FOP representatives that NDOC had a plan in place to address their safety  
8 concerns. After the August 19<sup>th</sup> meeting between Lunkwitz, Williams, and Dzurenda,  
9 Lunkwitz emailed the State of Nevada’s Administrator of Human Resources, Bachera  
10 Washington<sup>2</sup> (“Washington”) an email entitled “Demand for negotiations over Safety in  
11 Bargaining unit I,” in which Lunkwitz demanded to bargain over the prisoner transfer’s  
12 impact on the safety of FOP employees. On August 21, 2024, Washington sent a response  
13 to Lunkwitz stating the State’s position that the prisoner transfer did not constitute a  
14 change in working conditions, but that the State would meet with FOP representatives on  
15 September 3, 2024, to discuss any concerns.

16 On September 3, 2024, the State made a written request to FOP to schedule  
17 collective bargaining negotiations for both Unit I and Unit N pursuant to NRS 288.565(2)(a)  
18 for the next biennium. The first collective bargaining session was scheduled for September  
19 26, 2024.

20 At the September 3, 2024, meeting, Lunkwitz and FOP General Counsel Adam  
21 Levine, demanded that the prisoner transfer be halted until FOP’s safety concerns could  
22 be addressed. FOP raised various concerns during the meeting, although many seemed  
23 unrelated to the issue of the transfer and were issues that FOP acknowledged had been  
24 problems “for years.” Representatives from the State asked Lunkwitz to provide a list of  
25 safety concerns which Lunkwitz said he would provide. Later in the day on September 3,  
26 2024, Lunkwitz sent a document to Washington entitled “safety bargaining HDSP” that

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27  
28 <sup>2</sup> Bachera Washington is Governor Lombardo’s designated representative for  
collective bargaining negotiations pursuant to NRS 288.565(1).

1 contained a list of purported safety concerns broken into the categories of “Training,”  
2 “Equipment,” “Physical Structures,” “Staffing” and “Additional Safety Concerns.”

3 On September 8, 2024, Washington sent a letter to Lunkwitz reiterating the State’s  
4 position that the prisoner transfer did not constitute a change in working conditions and  
5 explaining that, as safety had already been negotiated in the CBA, that FOP could file a  
6 grievance if FOP or its members felt that the negotiated-for safety provisions had been  
7 violated. Washington’s letter also reiterated the State’s position that the NDOC’s mission  
8 to protect “the safety of the public” from violent offenders and the NDOC Director’s  
9 statutory authority with respect to the transfer of inmates between NDOC institutions  
10 under NRS Chapter 209 were clear management rights and were not mandatory subjects  
11 of bargaining pursuant to NRS 288.500(3).

12 On September 26, 2024, the State and FOP began collective bargaining negotiations  
13 for agreements for both Unit I and Unit N<sup>3</sup> for the next biennium (effective July 1, 2025,  
14 through June 30, 2027) pursuant to NRS 288.565(2)(a).

15 On, or around, the end of September 2024, NDOC completed the prisoner transfer  
16 between ESP and HDSP.

## 17 **II. MOTION TO DISMISS STANDARD**

### 18 **A. LACK OF PROBABLE CAUSE**

19 NAC 288.375(1) states that the EMRB may dismiss a matter “(i)f the Board  
20 determines that no probable cause exists for the complaint...” The EMRB has held that  
21 “dismissal pursuant to NAC 288.375(1) is appropriate if there is no genuine issue as to any  
22 material fact and the moving party is entitled to judgment as a matter of law. *See Cynthia*  
23 *M. Thomas v. Las Vegas Metropolitan Police Department*, EMRB Case No. A1-045804. To  
24 meet its burden, the moving party must show that there is an absence of evidence  
25 supporting one or more of the elements of the non-moving party’s case. *See Id.*

26 As is further outlined below, the FOP Complaint lacks probable cause because: 1)

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27  
28 <sup>3</sup> The State and FOP had already begun collective bargaining negotiations for the  
current biennium pursuant to NRS 288.565(2)(a) on July 22, 2024.



1 The Complaint is silent with respect to the essential elements set by the EMRB for a  
2 unilateral change claim; 2) The decision to transfer prisoners between NDOC correctional  
3 institutions is a clear management right and is not a mandatory subject of bargaining; 3)  
4 The Complaint fails to claim a change to FOB member's terms and conditions of  
5 employment; 4) The Complaint fails to allege that the State breached or altered the FOP  
6 Unit I CBA; 5) The Complaint fails to cite a policy that was changed by the State; 6) The  
7 Nevada Legislature provides limited opportunities to open and existing CBA with a State  
8 employee union outside of the time periods set by NRS 288.565; 7) The EMRB cannot grant  
9 the injunctive relief requested in the FOP Complaint, and; 8) The prisoner transfer has  
10 already been completed, making this controversy moot.

### 11 **B. FAILURE TO EXHAUST CONTRACTUAL REMEDIES**

12 NAC 288.375(2) states that the Board may dismiss a complaint "if the parties have  
13 not exhausted their contractual remedies..." The EMRB has held that it does not have  
14 jurisdiction over a complaint which alleges only contractual violations. *See Adonis Valentin*  
15 *v. Clark County Public Works*, EMRB Case No. A1-046010; *Stacey D. Madden v. Regional*  
16 *Transportation Commission of Southern Nevada*, EMRB Case No. A1-045959. As is further  
17 outlined below, as required by NRS 288.505(1)(a), Article 21 of the FOP CBA contains a  
18 grievance procedure that ends in final and binding arbitration.

### 19 **III. ARGUMENT**

#### 20 **A. THE PARTIES HAVE NOT EXHAUSTED THEIR CONTRACTUAL** 21 **REMEDIES**

##### 22 **i. Safety Provisions of the CBA**

23 Although the FOP Complaint is sparse on details and cites to an NRS section that  
24 the State is not subject to,<sup>4</sup> it appears to that the FOP is alleging that the prisoner transfer  
25 will lead to unsafe conditions at HDSP. As such, FOP should consider themselves fortunate

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26 <sup>4</sup>The Executive Department is not subject to NRS 288.270(1)(e). It is understood that  
27 the Board considers NRS 288.270(1)(e) to be nearly identical to NRS 288.620(1)(b), but a  
28 reading of the statute would seem to distinguish NRS 288.620(1)(b) from NRS 288.270(1)(e)  
and the LMRA.

1 that they negotiated an extensive safety article in their CBA. The relevant parts of the CBA  
2 are as follows:

3 Article 10.1.1 of the CBA establishes that “Employees, supervisors, and managers  
4 shall comply with all safety rules, regulations, and practices as may be prescribed in order  
5 to provide safe working conditions.”

6 Article 10.1.2 states that “Employees and the Employer are expected to comply with  
7 all established safety and health practices and standards.”

8 Article 10.1.4 states that “the Employer shall provide a work environment in  
9 accordance with safety standards established by the Nevada Occupational Safety & Health  
10 Act (NOSHA), and for Category III peace officers the Nevada Peace Officer Standards &  
11 Training (POST), including the following:

12 10.1.4.1 Providing safe and healthy working conditions and practices....

13 10.1.4.3 Providing appropriate health and safety training....

14 10.1.4.5 Maintaining State-owned fleet vehicles and equipment”

15 Article 10.2 discusses Personal Protective Equipment (“PPE”) and states:

16 “10.2.1 The Employer will provide required safety devices, PPE, and safety  
17 apparel, including that used in the transporting of offenders, patient, and/or clients in  
18 accordance with safety standards established by the OSHA and NOSHA.

19 10.2.2 The Employer will provide employees with orientation and/or training  
20 to perform their jobs safely and in the safe operation of the safety equipment prior to use  
21 as required by Federal, State, and local guidelines.....

22 10.2.3 The Employer will follow its policies and procedures regarding safety  
23 training for all employees.”

24 Given the above CBA provisions, it is hard to envision what safety concern could  
25 possibly fall outside of the CBA and need to be negotiated. Article 10.1.4.1’s requirement  
26 that the employer provide “safe and healthy working conditions and practices” alone would  
27 seem to encompass any concern that FOP could have. If FOP does not feel that the State  
28 is providing safe and healthy working conditions in relation to the prisoner transfer or any

1 other aspect of their members' employment a contractual remedy is clearly available.

2 **ii. FOP Failed to File a Grievance**

3 Article 21 of the CBA defines a grievance as “an act, omission, or occurrence that an  
4 employee believes to be an injustice relating to any condition arising out of the relationship  
5 between the Employer and an employee, including, but not limited to, compensation,  
6 working hours, working conditions, membership in the Union, the administration and  
7 interpretation of [the CBA], the applicability of any law, rule, or regulation relating to the  
8 employee’s employment, imposition of discipline, or other adverse employment action.”

9 Even though FOP has expansive safety provisions in their CBA and can grieve  
10 “working conditions” per Article 21, FOP and its members curiously failed to file a single  
11 grievance on any of the myriad of alleged safety issues related to the prisoner transfer. If  
12 the safety issues raised in FOP’s complaint are valid, they clearly fall within the Safety  
13 Article 10 of the CBA. With the Grievance Article 21 allowing the grieving of working  
14 conditions, there is nothing that prevented FOP from filing a grievance and submitting this  
15 matter to binding arbitration.

16 As stated above, NAC 288.375(2) states that the Board may dismiss a complaint “if  
17 the parties have not exhausted their contractual remedies...” and the Board does not have  
18 jurisdiction over a complaint which alleges only contractual violations. *See Adonis Valentin*  
19 *v. Clark County Public Works*, EMRB Case No. A1-046010; *Stacey D. Madden v. Regional*  
20 *Transportation Commission of Southern Nevada*, EMRB Case No. A1-045959

21 Due to the fact that FOP had a contractual remedy available to them with regards  
22 to any alleged safety issues and did not file a grievance, they failed to exhaust their  
23 contractual remedies, and the Board should dismiss their Complaint.

24 **B. NO PROBABLE CAUSE EXISTS FOR THE COMPLAINT**

25 **i. Standard for a Unilateral Change Claim**

26 While the FOP Complaint is completely silent as to the legal theory, legal authority  
27 or EMRB precedent upon which the Complaint is based, the EMRB has established a  
28 “unilateral change theory” when determining whether an employer has changed the terms

1 and conditions of employment without first bargaining in good faith with a union. Under  
2 the unilateral change theory, a government employer commits a prohibited labor practice  
3 when it changes the terms and conditions of employment without first bargaining in good  
4 faith concerning the mandatory subjects of bargaining. *See Service Employees*  
5 *International Union, Local 1107 v. Clark County*, Case No. 2021-017, Item No. 880 (2022);  
6 *Boykin v. City of N. Las Vegas Police Dep't*, Case No. A1-045921, Item No. 674E (2010);  
7 *City of Reno v. Reno Police Protective Ass'n*, 118 Nev. 889, 59 P.3d 1212 (2002); *Kerns v.*  
8 *LVMPD*, Case No. 2017-010 (2018). To prevail on a unilateral change claim, a complainant  
9 must establish that: (1) The employer made a change to the employee's terms and  
10 conditions of employment; (2) The employer breached or altered the CBA or established  
11 past practice; (3) The employer's action was taken without bargaining with the exclusive  
12 representative over the change; (4) The change is not merely an isolated breach of contract,  
13 but amounts to a change in policy, i.e., the change has a generalized effect or continuing  
14 impact on the bargaining unit members' terms and conditions of employment; and (5) The  
15 change in policy concerns a matter within the scope of representation. *See Service*  
16 *Employees International Union, Local 1107 v. Clark County*, Case No. 2021-017.

17 **ii. The Decision to Transfer of Prisoners between Correctional**  
18 **Institutions is Not a Mandatory Subject of Bargaining**

19 Under Nevada law, the NDOC Director is “responsible for the supervision, custody,  
20 treatment, care, security and discipline of all offenders under his or her jurisdiction.” NRS  
21 209.191(4). NRS 209.291 gives the NDOC Director express authority to transfer prisoners  
22 between NDOC institutions.<sup>5</sup> Both ESP and HDSP are NDOC “institutions” under Nevada  
23 law, which NRS 209.071 defines as “a prison designed to house 125 or more offenders  
24 within a secure perimeter.” Neither ESP or HDSP are designated under Nevada law as  
25 “maximum custody” or “medium custody” institutions. The decision to move maximum

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26 <sup>5</sup> NRS 209.291(1) states: “The Director may transfer an offender: (a) From one  
27 institution or facility to another within the Department; or (b) To other government  
28 agencies in accordance with classification evaluations and the requirements of treatment,  
training, security and custody of the offender.”

1 custody prisoners between institutions does not require the licensing or approval of any  
2 regulatory agency, and it is entirely within the discretion of the NDOC Director. As the  
3 EMRB has determined in the past, because the NDOC Director’s express authority from  
4 the Nevada Legislature to determine which prisoners will be housed within an NDOC  
5 institution, the EMRB does not have the authority to review NDOC Director’s decision to  
6 transfer maximum custody prisoners between NDOC institutions. *See Clark County*  
7 *Education Association, et. al. v. Clark County School District*, Case No. 2020-008, Item No.  
8 869 (2020); *City of Reno v. Reno Police Protective Ass’n*, 98 Nev. 472, 474-75, 653 P.2d 156,  
9 158 (1982).<sup>6</sup>

10 In addition to the discretion granted by the Nevada Legislature to the NDOC  
11 Director in NRS Chapter 209, State and local government employers have the express  
12 management right in NRS 288.150(3) to determine the “safety of the public,” “appropriate  
13 staffing levels and work performance standards, except for safety considerations,” “the  
14 content of the workday, including without limitation workload factors, except for safety  
15 considerations,” “the quality and quantity of services to be offered to the public,” and “the  
16 means and methods of offering those services.” NRS 288.500(5) could not be clearer in  
17 stating that these “subject matters are outside the scope of mandatory bargaining” and the  
18 State “is not required to negotiate those matters.”

19 While the determination to house which prisoners within an NDOC Institution is  
20 clearly a management right and not a mandatory subject of bargaining, NRS 288.150(2)(i)  
21 designates “safety of the employee” a mandatory subject of bargaining. As such, as outlined  
22 above, Article 10 FOP Unit I CBA contains extensive employee safety provisions requiring

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23 <sup>6</sup> See also, *UMC Physicians Bargaining Unit v. Nevada Serv. Employees Union*, 124  
24 Nev. 84, 89-90, 178 P.3d 709, 713 (2008); *City of Henderson v. Kilgore*, 122 Nev. 331, 333,  
25 131 P.3d 11, 12 (2006); *Int’l Ass’n of Fire Fighters, Local 1908 v. County of Clark*, Case No.  
26 Al-046120, Item No. 811 (2015); *Simo v. City of Henderson*, Case No. Al-04611, Item No.  
27 796 (2014); see e.g., *Flores v. Clark Cty.*, Case No. Al-045990, Item No. 737 (2010); *Bonner*  
28 *v. City of N. Las Vegas*, Case No. 2015-027 (2017), *aff’d Bonner v. City of North Las Vegas*,  
Docket No. 76408, 2020 WL 3571914, at 3 filed June 30, 2020, unpublished deposition (Nev.  
2020); *Kerns v. LVMPD*, Case No. 2017-010 (2018); *Yu v. LVMPD*, Case No. 2017-025, Item  
No. 829 (2018).

1 the State to “provide a work environment in accordance with safety standards established  
2 by the Occupational Health & Safety Administration (OSHA), the Nevada Occupational  
3 Safety & Health Act (NOSHA), and for Category III peace officers the Nevada Peace Officer  
4 Standards & Training (POST).”<sup>7</sup>

5 **iii. The FOP Complaint Failed to Claim a Change to their**  
6 **Employee’s Terms and Conditions of Employment.**

7 The FOP Complaint does not allege that the decision to transfer maximum custody  
8 inmates from ESP to HDSP, and medium custody inmates from HDSP to ESP, changed the  
9 terms and conditions of their members’ employment. The FOP Complaint does not allege  
10 that HDSP was not built to house maximum custody inmates, or that it has never housed  
11 maximum custody inmates in the past. FOP did not allege this in their Complaint because  
12 they know that it would not be true.

13 No provision in the FOP Unit I CBA gives FOP members the right to determine the  
14 type of prisoners, whether they be minimum custody or maximum custody prisoners, they  
15 are assigned to supervise. The job titles and class specifications for FOP Bargaining Unit  
16 I employees that are assigned to ESP and HDSP, Correctional Officer, Correctional Officer  
17 Trainee and Senior Correctional Officer, do not contain limitations on the type of offenders  
18 that they may be assigned to control within an NDOC institution. These job titles are also  
19 not tied to specific NDOC institutions, and subject to the terms of the FOP Unit I CBA,  
20 employees with these job titles can be transferred between NDOC institutions.<sup>8</sup> Category  
21 III Peace Officers are defined in NRS 289.489 as “a peace officer whose authority is limited  
22 to correctional services, including the superintendents and correctional officers of the  
23

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24 <sup>7</sup> For comparison purposes, the collective bargaining agreements for the City of  
25 Henderson Police Officers, the City of Henderson Police Supervisors, the Las Vegas Peace  
26 Officers Association, the Las Vegas Peace Officers Supervisors Association, the Las Vegas  
27 Metropolitan Police Department and the Reno Police Protective Association do not contain  
28 articles for safety. The City of North Las Vegas Corrections Non-Supervisors collective  
bargaining agreement does contain a safety article, but it is a total of five sentences.

<sup>8</sup> Article 9.17.1.1 states that “[t]he Employer shall have the right to assign and  
reassign duties among employees in a class within a work area.”

1 Department of Corrections,” and there are not separate subcategories for peace officers that  
2 supervise maximum custody inmates versus minimum custody inmates. Accordingly, an  
3 FOP Unit I employee cannot claim that the terms of conditions of their employment have  
4 changed because they are assigned to work at an NDOC institution that changes the  
5 custody designation of the inmates they are assigned to supervise.

6 **iv. FOP Fails to Claim that the State Breached or Altered the**  
7 **CBA**

8 Assuming that the allegations in the FOP Complaint are true, FOP’s Complaint fails  
9 to assert that the State is in violation of any provision of the current FOP Unit I CBA. The  
10 FOP Complaint does not even mention or cite a single provision of the FOP Unit I CBA.  
11 The EMRB has ruled that establishing that the employer is in violation of the applicable  
12 union’s CBA is a necessary element of any unilateral change theory prohibited practices  
13 complaint. Accordingly, FOP’s failure to assert a violation of the FOP Unit I CBA is a fatal  
14 flaw in the Complaint that requires that it be dismissed pursuant to NAC 288.375(1). As  
15 was outlined above, had the FOP asserted that the State is violating the FOP Unit I CBA,  
16 FOP would be required by Article 22.5.2 of the FOP Unit I CBA to follow the Grievance  
17 Procedure under the CBA, which ends in final and binding arbitration.

18 **v. The FOP Complaint Fails to Cite a Policy that was Changed by**  
19 **the State.**

20 The FOP Complaint fails the EMRB’s probable cause standard because it fails to  
21 specify a specific policy change made by the State. *See Service Employees International*  
22 *Union, Local 1107 v. Clark County*, Case No. 2021-019, Item No. 881, Conclusion of Law  
23 No. 8. Under the unilateral change theory, the union is required to show that the unilateral  
24 change “amounts to a change in policy, i.e., the change has a generalized effect or  
25 continuing impact on the bargaining unit members' terms and conditions of employment.”  
26 *See Service Employees International Union, Local 1107 v. Clark County*, Case No. 2021-  
27 017. A complaint that simply raises “general concerns” about a management decision is  
28 not a basis to support a prohibited practices complaint. *See Id.*, Findings of Fact No. 8. A

1 determination by the NDOC Director under his authority granted under NRS 209.291(1),  
2 a statute that has been in place since 1977, to transfer maximum custody prisoners is not  
3 a change in policy relating to an employee's terms and conditions of employment within the  
4 meaning of NRS Chapter 288.

5 **C. THE NEVADA LEGISLATURE PROVIDES LIMITED**  
6 **OPPORTUNITIES TO RE-OPEN AND EXISTING CBA**

7 When the Nevada Legislature passed SB 135 during the 2019 Legislative Session, it  
8 created a series of strict timelines for the negotiation, approval and term of a CBA between  
9 a State employee bargaining unit and the State. Unlike local government CBAs, State  
10 CBAs are tied to the biennial budgets passed by the Nevada Legislature and approved by  
11 the Governor. The Legislature expressly intended to preserve its constitutional role to  
12 appropriate money, and that “the collective bargaining process itself will not lead to an  
13 expenditure of funds absent the appropriation of those funds by the Legislative body.”  
14 Testimony of Steven Kreisberg in support of SB 135, Senate Committee on Government  
15 Affairs, April 4, 2019. This is clear in both the plain language of NRS Chapter 288 and the  
16 legislative history of SB 135. These timeline provisions include: 1) CBAs between State  
17 employee unions and the Executive Branch may not have a term that extends beyond two  
18 fiscal years (NRS 288.550 and NRS 288.565(3)); 2) Collective bargaining between State  
19 employee unions and the Executive Branch must begin on or before October 1<sup>st</sup> of each  
20 even-numbered year (NRS 288.565(2)(a)); 3) Before collective bargaining may begin, the  
21 Executive Branch and the union must agree on both a mediator and an arbitrator to handle  
22 any impasse in negotiations, and determine the dates when such a mediation or arbitration  
23 will occur (NRS 288.565(b)); 4) If the parties cannot agree on a CBA within “120 days after  
24 the date on which the parties began negotiations or on or before February 1” either party  
25 may request mediation (NRS 288.570); 5) Impasse mediation may not last longer than 10  
26 days (NRS 288.575(1)); 6) Impasse arbitration proceedings must begin on or before  
27 February 15<sup>th</sup> of an odd-numbered year (NRS 288.575(2)); 7) The impasse arbitrator must  
28 render a decision on or before March 5<sup>th</sup> of an odd-numbered year, and; 8) All CBAs must



1 be approved by the State Board of Examiners at a public hearing (NRS 288.555).

2 In addition to these strict timelines for collective bargaining, the Legislature  
3 requires all State employee union CBAs to contain a “nonappropriation clause that  
4 provides that any provision of the collective bargaining agreement which requires the  
5 Legislature to appropriate money is effective only to the extent of legislative  
6 appropriation.” See NRS 288.505(1)(c). If a provision of a CBA requires an act of the  
7 Legislature to take effect, that “provision becomes effective, if at all, on the date on which  
8 the act of the Legislature becomes effective.” NRS 288.560(2). Considering that the  
9 Nevada Constitution limits legislative sessions to 120 days every odd-numbered year, if  
10 there’s a CBA provision that requires an appropriation from the Legislature, and the CBA  
11 is approved at any time outside the 120-day legislative session, that provision will be void.

12 In both NRS 288.270(1)(e) and the LMRA, the duty to bargain contains no time  
13 restrictions and is not restricted to being only in the context of negotiating a collective  
14 bargaining agreement. NRS 288.565 clearly only obligates the State to bargain in the  
15 context of a collective bargaining agreement at very specific times. No duty is put on the  
16 State to bargain outside of those times or outside of the context of bargaining an entire  
17 collective bargaining agreement. Local governments do not have the same restrictions on  
18 collective bargaining in NRS Chapter 288, and the governing boards of local governments  
19 are only limited by the three-day notice requirement in the Nevada Open Meeting Law  
20 found in NRS Chapter 241 to meet and take action to approve a CBA.

21 As such, any EMRB decision relating to the Executive Branch’s duty to collectively  
22 bargain based on a unilateral change theory needs to consider whether the Executive  
23 Branch could conduct good faith collective bargaining negotiations on matters that may  
24 require action or an appropriation by the Legislature outside of the negotiation timelines  
25 found in NRS Chapter 288 for State employee unions. Considering that Legislature  
26 expressly intended to preserve its constitutional role to appropriate money in the collective  
27 bargaining process, the Executive Department’s obligations with respect to what is  
28 commonly referred to as “impact bargaining” cannot be the same as those of local

1 government employers.

2 **D. THE EMRB DOES NOT HAVE INJUNCTIVE POWERS**

3 Considering that the State and FOP Unit N were in active collective bargaining  
4 negotiations when FOP made its August 19, 2024, demand to bargain, and that, pursuant  
5 to NRS 288.565(2)(a), collective bargaining was going to begin for the next biennium for  
6 FOP Units I and N in the next six weeks, the obvious motive for FOP’s August 19<sup>th</sup> demand  
7 and the filing of this Complaint was to enjoin NDOC from making the prisoner transfer.  
8 “NRS Chapter 288 does not expressly grant the EMRB power to issue preliminary  
9 injunctive relief..” *See City of Henderson v. Kilgore*, 122 Nev. 331, 335-337 (2006). In the  
10 Complaint, FOP’s requested relief is for the EMRB to issue a cease and desist regarding  
11 the transportation of maximum-security inmates. As FOP was aware that the prisoner  
12 transfer had begun when it filed the Complaint, the request for a Cease and Desist can only  
13 be interpreted as a request for preliminary injunctive relief. Because this Board does not  
14 possess preliminary injunctive authority (see *Id.*), this prayer for relief should be denied.

15 **E. THE PRISONERS HAVE ALREADY BEEN TRANSFERRED**

16 Two important facts that are not in dispute in the present case are that the prisoners  
17 at issue have already been transferred and that FOP and the State are currently engaged  
18 in collective bargaining negotiations for both Units I and N. The courts have held that a  
19 case is moot if it “seeks to determine an abstract question which does not rest upon  
20 existing facts or rights.” *See NCAA v. Univ. of Nev. Reno*, 97 Nev. 56, 58, 624 P.2d 10, 11  
21 (1981). Mootness is a question of justiciability. *See Personhood Nev. v. Bristol*, 126 Nev.  
22 599, 602, 245 P.3d 572, 574 (2010). A complaint must allege facts sufficient to raise a  
23 justiciable controversy. *See NAC 288.200*. A case can become moot due to occurrences that  
24 take place after the beginning of a litigation despite the existence of a “live controversy” at  
25 the beginning of the litigation. *See Personhood Nev. v. Bristol* at 602.

26 Because the prisoners have already been transferred and the parties are engaged in  
27 active negotiations, the subject matter of this complaint is moot. Any issues related to  
28 safety that FOP wishes to address, may be addressed during the current negotiations. With

1 no further justiciable controversy, the Board should dismiss this Complaint as moot.

2 **CONCLUSION**

3 WHEREFORE, for the reasons set out above, Respondent hereby requests an Order  
4 dismissing the Complaint with prejudice, an award of attorney’s fees and costs incurred by  
5 Respondent, and for such other relief as is appropriate.

6 DATED this 9th day of October 2024.

7 AARON FORD  
8 Attorney General

9 By: /s/ Josh Reid

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20 *Attorneys for Respondent,*  
21 *State of Nevada, Executive Department*

1 CERTIFICATE OF SERVICE

2 I certify that I am an employee of the State of Nevada, Office of the Attorney General,  
3 and that on this 9<sup>th</sup> day of October, 2024, I served a true and correct copy of the foregoing  
4 RESPONDENT’S MOTION TO DISMISS by electronic service, addressed to:

5  
6 Government Employee-Management Relations Board, emrb@business.nv.gov

7 Bruce Snyder, Commissioner, bsnyder@business.nv.gov

8 Daniel Marks, Esq., office@danielmarks.net

9 Adam Levine, Esq., alevine@danielmarks.net

10 Paul Lunkwitz, lunkwitzfop21@yahoo.com

11  
12  
13 /s/ Anela Kaheaku  
14 An employee of the Office of the Nevada  
15 Attorney General  
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8

FILED  
November 12, 2024  
State of Nevada  
E.M.R.B.  
12:09 p.m.

9 STATE OF NEVADA  
GOVERNMENT EMPLOYEE-MANAGEMENT  
10 RELATIONS BOARD

11 FRATERNAL ORDER OF POLICE  
NEVADA C. O. Lodge 21,

Case No.: 2024-031

12 Complainant,

13 and

14 EXECUTIVE DEPARTMENT OF  
THE STATE OF NEVADA and its  
15 DEPARTMENT OF CORRECTIONS,

**OPPOSITION TO RESPONDENT'S  
MOTION TO DIMISS COMPLAINT**

16 Respondent  
17

18 COMES NOW Complainant, Fraternal Order Of Police Nevada C. O. Lodge 21 ("FOP Lodge  
19 21") by and through undersigned counsel Adam Levine, Esq. of the Law Office of Daniel Marks and  
20 files its Opposition to Respondent Executive Department of the State of Nevada's Motion to Dismiss  
21 Complainant's Complaint as follows:

22 ///

23 ///

24 ///

1 As noted in the State's Motion to Dismiss ("MTD") on August 19, 2024 Nevada Department of  
2 Corrections (hereafter "NDOC") Director James Dzurenda informed FOP Lodge 21 that it intended at  
3 some point in the future to move the maximum custody inmates housed at Ely State Prison ("ESP") to  
4 High Desert State Prison ("HDSP"). Shortly thereafter FOP Lodge 21 demanded bargain over the  
5 impact of the decision to move these maximum custody inmates., On September 3, 2024 FOP Lodge  
6 21 sent to the State of Nevada Labor Relations Unit ("LRU") a detailed letter laying out the multiple  
7 safety issues underlying the demand to impact bargain. (Exhibit "1"). The State of Nevada through the  
8 person of Division of Human Resource Management Administrator Bachera Washington refused to do  
9 so. (Exhibit "2"). Thereafter, FOP Lodge 21 filed its Complaint for the refusal to bargain the safety  
10 impacts of NDOC's decision.

11 **A. FOP LODGE 21'S COMPLAINT DOES NOT LACK PROBABLE CAUSE.**

12 The State's MTD argues that the Complaint filed by FOP Lodge 21 lacks probable cause  
13 because it is silent with regard to the essential elements for a unilateral change claim. This is because it  
14 is not a "unilateral change" claim; *it is a refusal to engage in impact/effects bargaining claim.*

15 It is undisputed that "safety of the employee" is a subject of mandatory collective bargaining  
16 under NRS 288.150(2)(r). While the State correctly asserts that the decision to transfer inmates is a  
17 management right, it ignores the fact that even where management exercises such rights, the impact or  
18 effects of this management right are still subject to bargaining (i.e. "impact bargaining"). As  
19 recognized long ago by *County of Washoe v. Washoe County Employees' Association*, Case No. A1-  
20 045365 Item No. 159 (March 8, 1984), once a decision within the province of management rights is  
21 made by the employer "the impact of that decision on employees is, in our view, a proper subject of  
22 mandatory negotiations under provisions of NRS 288.150(2)". As explained by California's Public  
23 Employee Relations Board ("PERB");

1 An employer violates the duty to bargain in good faith when it fails to afford a union  
2 reasonable advance notice and an opportunity to bargain before it either: (1) reaches a  
3 firm decision to establish or change a policy within the scope of representation, (*Public*  
4 *Employment Relations Bd. v. Modesto City Schools Dist.* (1982) 136 Cal.App.3d 881,  
5 900.) or (2) implements a new or changed policy not within the scope of representation  
6 but having a foreseeable effect upon matters within the scope of representation.  
7 (Claremont.) Thus, making a firm decision to establish or change a policy on employee  
8 wages, hours or other terms and conditions of employment, without affording the union  
9 notice and an opportunity to bargain, violates the employer's duty to bargain in good  
10 faith. And implementing a new or changed policy not itself within the scope of  
11 representation (e.g., staffing levels) but having a foreseeable effect(s) on employee  
12 wages, hours or other terms and conditions of employment (e.g., safety or workload),  
13 likewise violates the employer's duty to bargain in good faith where implemented  
14 without affording the union notice and an opportunity to bargain over the foreseeable  
15 effect(s).

9 *Santa Clara County Correctional Peace Officers' Association and v. County of Santa Clara*,  
10 2013 Cal. PERB LEXIS 24, PERB Decision No. 2321M (July 25, 2013).

11 On August 19, 2024 Director James Dzurenda of the Department of Corrections ("NDOC")  
12 announced that he was moving maximum custody inmates from Ely State Prison ("ESP") to High  
13 Desert State Prison ("HDSP"). Per the admission of the MTD, Director Dzurenda advised the  
14 representatives of FOP Lodge 21 that NDOC "had a plan in place to address [FOP's] safety concerns".  
15 This constitutes an admission that the move impacts "safety of the employee". However, if in fact  
16 NDOC did have a plan in place, it was not shared with FOP Lodge 21, much less subject to  
17 negotiations.

18 The obligation to impact bargain over safety is well-established. As explained by *King County*  
19 *v. Public Employee Relations Commission*, 94 Wash. App. 431, 972 P.2d 130 (1999):

20 The National Labor Relations Board has stated that if a proposed change is of  
21 "legitimate concern" to the union, the employer should be required to bargain. Similarly,  
22 PERC "seriously considers any attempt to undermine the safety of employees" and, if  
the foreseeable risk to employees is "significantly aggravated" by a policy change, the  
employer must bargain.

23 972 P.2d at 135 citing *Northside Center for Child Development*, 310 N.L.R.B. 105 (1993) and *City of*  
24 *Centralia & International Ass'n of Fire Fighters Local 451*, Dec. 5282-A (PECB, June 18, 1996).

1 The State's MTD argues on pages 8-10 that the transfer of prisoners between correctional  
2 institutions is not a mandatory subject of bargaining. While this is a technically true statement, it  
3 matters not. As set forth above "safety of the employee" is a subject of mandatory bargaining, and  
4 whereas conceded by the State that it implemented a new policy within its management prerogative,  
5 and which impacts employee safety, but did not provide the union and an opportunity to bargain before  
6 doing so, the State has violated its obligation to bargain in good faith. Therefore, there is probable  
7 cause for the Complaint.

8 **B. THE UNION NEED NOT AVAIL ITSELF OF THE GRIEVANCE AND**  
9 **ARBITRATION MECHANISMS OF THE COLLECTIVE BARGAINING**  
10 **AGREEMENT WHERE SUCH WOULD BE FUTILE.**

11 The State argues that the Complaint should be dismissed because FOP Lodge 21 has not  
12 resorted to the grievance and arbitration mechanisms of the collective bargaining agreement. While  
13 deferral to such mechanisms is preferred, it is also well-established that such deferral is not necessary  
14 where it would be futile. As noted by the NLRB in *United Aircraft Corp.*, 204 N.L.R.B. 879 (1972):

15 If the conduct here complained of, viewed in the context of serious past unlawful  
16 conduct, appears to establish a continuing pattern of efforts to defeat the purposes of our  
17 Act then, particularly if the evidence also should indicate that the parties' own machinery  
18 is either untested or not functioning fairly and smoothly, it would seem obvious that we  
19 could not reasonably rely on the parties' voluntary machinery fairly and promptly to  
20 resolve the underlying problem. In such a situation, therefore, the Act's purposes could  
21 best be served by our taking jurisdiction in the first instance.

22 But if, on the contrary, there is now effective dispute-solving machinery available, and if  
23 the combination of past and presently alleged misconduct does not appear to be of such  
24 character as to render the use of that machinery unpromising or, then we ought not  
depart from our usual deferral policies.

25 Likewise, the California PERB has repeatedly recognized this principle. See e.g. *California School*  
26 *Employees Association & ITS Chapter 41 v. Santa Anna Unified School District*, 2013 Cal. PERB  
27 LEXIS 28, PERB Decision No. 2332 (2013) ("when the charging party demonstrates that resort of the  
28 contract grievance procedure would be futile, exhaustion shall not be necessary"); *Oxnard Federation*



1 *of Teachers and School Employees Local 1273 v Oxnard Union High School District*, 2022 Cal. PERB  
2 LEXIS 4, PERB Decision No. 2803 (2022) (citing *California School Employees Association & ITS*  
3 *Chapter 41*, supra and noting “the parties’ CBAs limit the arbitrator to only the interpretation or  
4 application of a contract term, which would not resolve the issues arising from the District’s failure to  
5 bargain the effects of its decisions”). This principle is also recognized by NAC 288.375 which denotes  
6 that dismissal need not occur if there is a “showing of special circumstances or extreme prejudice”.

7 Resort to the grievance and arbitration mechanisms of the collective bargaining agreement  
8 would be futile in the circumstances presented. The State disingenuously states “FOP should consider  
9 themselves fortunate that they negotiated an extensive safety article in their CBA” and then proceeds  
10 to cite portions of Article 10.1.4. (MTD at p. 6 of 16). However, the provisions of Article 10.1.4  
11 require NDOC to provide a work environment in accordance with safety standards *established by the*  
12 *Nevada Occupational Safety & Health Act (NOSHA)*, and for Category III peace officers the *Nevada*  
13 *Peace Officer Standards & Training (POST)*. Neither NOSHA nor POST have standards for the  
14 transport and housing of maximum custody inmates! Likewise, Article 2 which addresses Personal  
15 Protective Equipment (“PPE”) only requires such PPE as mandated by the Federal Occupational  
16 Safety and Health Administration (“OSHA”) and its Nevada counterpart. Neither entity adopt  
17 regulations for safety equipment or apparel for the transport of maximum custody prisoners.

18 An arbitrator’s jurisdiction is limited to enforcement of the collective bargaining agreement as  
19 it exists. As explained long ago by the *United States Supreme Court in United Steelworkers of America*  
20 *v. Enterprise Wheel & Car Corporation*, 363 U.S. 593 (1960):

21 [A]n arbitrator is confined to interpretation and application of the collective bargaining  
22 agreement; he does not sit to dispense his own brand of industrial justice. He may of  
23 course look for guidance from many sources, yet his award is legitimate only so long as  
24 it draws its essence from the collective bargaining agreement. When the arbitrator’s  
words manifest an infidelity to this obligation, courts have no choice but to refuse  
enforcement of the award.

1 363 U.S. at 597. If the actions of NDOC were simply alleged to be a violation of OSHA or NIOSH  
2 requirements or regulations, it would be reasonable to expect and/or required FOP Lodge 21 to first  
3 resort to the grievance and arbitration mechanisms of the CBA. However, an arbitrator confined to  
4 interpretation or application of the CBA cannot address the situation which is before the Board in this  
5 case – a determination by NDOC to move dangerous maximum custody inmates to an institution in  
6 which all of the facilities at the institution are not ready for such inmates, and more importantly where  
7 all of the staff is not yet trained or equipped for such inmates.

8 **C. Nothing Within Senate Bill 135 Passed In 2019 Excludes The Executive**  
9 **Department Of The State Of Nevada From The Obligation To Engage In Impact**  
10 **Bargaining.**

11 Pages 12 and 13 of the MTD argue that the amendment of NRS Chapter 288 through SB-135 in  
12 2019 to expand collective bargaining to State of Nevada Executive Branch employees contains time  
13 limits by when bargaining must commence. The State argues “NRS 288.565 clearly only obligates the  
14 State to bargain in the context of a collective bargaining agreement at very specific times” and “[n]o  
15 duty is put on the State to bargain outside of those times or outside of the context of bargaining an  
16 entire collective bargaining agreement.” The MTD seeks to distinguish bargaining by the State from  
17 that of local government, and is in essence arguing that the obligation to impact bargain does not exist  
18 for the State of Nevada Executive Department.

19 The State cites nothing from the legislative history of SB 135 to support its claim that the  
20 Legislature intended to exempt the Executive Department from the responsibility of impact bargaining  
21 which exists not just for local governments and the State of Nevada, but also exists in the public sector  
22 in other states, and more significantly in the private sector under the National Labor Relations Act.

23 Nothing within the time limits for the start of negotiations, or for impasse proceedings, supports  
24 this remarkable claim by the State. Likewise, the fact that state collective bargaining agreements  
require an “appropriations clause”, and the benefits are subject to appropriations by the Legislature,

1 does not support the notion that the State is exempted from the obligation to bargain over the impact(s)  
2 of its decisions.

3       Local government collective bargaining likewise has time limits. Unlike the State which  
4 operates on a biennium budget, local governments operate on a fiscal year budget beginning July 1 of  
5 every year. This requires an employee organization to give notice of an intent to bargain by February 1  
6 if the subject of negotiations requires the budgeting of money. NRS 288.180(1). Negotiations are  
7 presumptively to be concluded by April 1, and if six (6) negotiation sessions have occurred, and it is  
8 past April 1, and there is no likely prospect of an agreement, resort to the statutory impasse mechanisms  
9 may commence. See NRS 288.200(1). Those impasse procedures themselves have certain timelines.  
10 See NRS 288.200(2) and (4). Thus, the conclusion that the State should be exempt from the  
11 requirement of impact bargaining because it has “time limits”, whereas local governments do not, is  
12 entirely unwarranted.<sup>1</sup>

13       Likewise, the fact that bargaining by the State is subject to legislative appropriations does not  
14 support the claim that the State is exempt from the requirement of impact bargaining. Rather, the  
15 obvious should be pointed out – *it doesn't cost of the State anything to bargain*. It is only the potential  
16 outcome of such bargaining which might in theory implicate legislative appropriations of money.  
17 However, this cannot actually be known where, as here, the State refuses to engage in bargaining in the  
18 first instance.

19       The State's MTD presents no argument that the move of prisoners from ESP to HDSP somehow  
20 fell outside of the funding of NDOC. Moving prisoners costs money, and clearly NDOC had the money  
21 to do so. If NDOC has the funds to move prisoners, it certainly has funds available to ensure that the  
22 officers are properly trained, equipped, and staffed to move/guard those prisoners safely.

23  
24 

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<sup>1</sup> The time limits are slightly different for licensed teaching professionals under NRS 288.217.

1           Indeed, the fact that NDOC had such funds available is beyond dispute. One of the concerns  
2 which led to the demand by FOP Lodge 21 for such impact bargaining was the fact that the exercise  
3 cages outside of some of the units were in such a squalid state of disrepair that they could not be  
4 considered adequately secured. The demand to impact bargain letter from FOP Lodge 21 specifically  
5 pointed out the fact that "Exercise cages for units 1, 2, 4, 5 and 6 are insufficient and badly need repairs  
6 and reinforcement". (Exhibit "1" at p. 4).

7           Inmates who are not as dangerous as the maximum custody inmates from ESP have, in the past,  
8 been able to escape these cages in disrepair so as to attack fellow inmates. It goes without saying that if  
9 an inmate can escape the cage to attack fellow inmates, they may also do so to attack an officer. The  
10 demand to impact bargain specifically noted "the officers will inevitably be faced with inmates  
11 escaping the insufficient exercise cages and trying to kill each other or the officer." (Exhibit "1" at p.  
12 4).

13           Following the transfer of the inmates, Lodge 21 was able to obtain the State Public Works  
14 Division's "Project Cost Estimate" to "*Replace recreational yard cages at housing units 1,2,4,5,6*". The  
15 "Project Justification" states "*The existing recreational cages can be compromised by inmates which  
16 causes safety and security issues*". (Exhibit "3"). This is exactly the sort of issue which Lodge 21  
17 demanded to bargain over once management made the decision to move the more dangerous inmates  
18 from ESP to HDSP. Clearly State did have the monies to address this issue.

19           One of the safety concerns raised by FOP Lodge 21 was a lack of proper equipment in  
20 connection with the management of these inmates, including "protective body equipment". (Exhibit "1"  
21 at pp. 2-3). On October 17, 2024 the Warden of ESP sent a memo to all custody staff in possession of  
22 "State issued body armor" to turn in these stab vests to their supervisor as they were no longer needed  
23 with the lower threat level inmates moved from HDSP to ESP. (Exhibit "4"). This was another subject  
24 which the State should have been willing to meet with and discuss with FOP Lodge 21 prior to the

1 transfer of inmates, and an example of something which would not require Legislative appropriation.  
2 These are just isolated examples, and by no means *exhaustive*.<sup>2</sup>

3 Because the State has identified no statutory provision which creates a special carveout  
4 exempting the State from the requirement of impact bargaining that exists elsewhere in both the public  
5 and private sectors, and because the State identifies nothing in the legislative history to support such a  
6 claim, its arguments that it is not subject to impact bargaining should be rejected.

7 **D. The Fact That Prisoners Have Already Been Transferred Is Not Grounds To**  
8 **Dismiss The Complaint, and a Cease and Desist Order May Be Used To Prevent**  
9 **Future Violations.**

10 One of the arguments advanced by the State in support of its MTD is that the prisoners have  
11 already been transferred. The State claims that this renders the dispute "moot".

12 The fact that the State engaged in a bad faith *fait accompli* does not render the issue moot.  
13 Courts enforcing of the National Labor Relations Act have rejected the mootness defense where an  
14 employer's proscribed conduct is "capable of repetition". *C-B Buick, Inc. v. NLRB*, 506 F.2d 1086,  
15 1092-1093 (3rd Cir. 1974) (rejecting mootness defense court stated, "we regard [the Respondent's]  
16 proscribed conduct as being capable of repetition in some relevant context with the Union"); see also  
17 *Westinghouse Electric Corporation*, 304 N.L.R.B. 703 (1991) ("In short, this is not a case where the  
18 issues presented are no longer live or where the parties lack a legally cognizable interest in the  
19 outcome"); *California School Employees Association v. Healdsburg Union High School District*, 1980  
20 Cal. PERB LEXIS 96, PERB Decision No. 132 (finding it is well settled law that where the issues  
21 persist beyond the specific case the case is not rendered moot, and in "cases clarifying parties' rights  
22 and obligations under a new law, the public interest is served by deciding the underlying issue"). FOP

23 <sup>2</sup> Simply redeploying existing assets, including but not limited to lethal weapons coverage, from those areas of  
24 HDSP where they are currently located, to the vacant gun rails of the units where the maximum custody inmate  
would be housed until such time as some of the safety issues can be ameliorated, is yet another example of  
bargaining over safety issues that does not incur any significant costs.

1 Lodge 21 has a legally cognizable interest in obtaining a finding of failure to bargain in good faith, and  
2 more importantly an order to prevent any repetition in the future. Dismissing the Complaint as moot  
3 would simply give the State *carte blanche* in the future to violate its bargaining obligations because  
4 NDOC can arrange for such inmate transfers faster than the Board may hear such matters.

5 It should further be pointed out that the threats to the officers resulting from the move are an  
6 ongoing issue. In FOP Lodge 21's September 3 letter laying out the safety issues which the to be  
7 negotiated, it pointed out:

8 There are insufficient functional and secure Redcap boxes for the foods lives on the cell  
9 doors. These aid in preventing inmates from propelling bodily fluids on staff, including  
10 fluids containing infectious. There are simply not enough available, and some of those  
11 that are available are not currently installed.

12 (Exhibit "1" at p. 2). To this day, the maximum custody inmates from Ely continue to propel upon the  
13 corrections officers and Unit 3 at HDSP because proper precaution still not been taken.

14 In connection with its mootness claim, the State's MTD argues that this Board does not have  
15 injunctive powers, and therefore a cease-and-desist order regarding the transportation of maximum  
16 custody inmates will do no good. However, a cease-and-desist order prohibiting future transfers of  
17 maximum custody inmates until bargaining has taken place will be meaningful. Once it is established  
18 by this Board that NDOC cannot jeopardize the safety of its employees by rushing through such moves  
19 before meaningful impact bargaining to ameliorate the safety concerns has taken place, any future  
20 moves can be enjoined by the district court pursuant to NRS 288.110(3).

21 ///

22 ///

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24 ///







# **EXHIBIT 1**

28

# **EXHIBIT 1**

29



***FRATERNAL ORDER OF POLICE  
NEVADA C.O. LODGE 21***

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To: Bachera Washington, LRU  
From: FOP Nevada C.O. Lodge 21  
Date: September 3rd, 2024  
Re: Safety negotiations

Bachera,

FOP has already made a demand to negotiate the impact on safety at HDSP before the maximum custody and close custody inmate population is transferred from Ely State Prison (ESP) to High Desert State Prison (HDSP). As of 6:30 p.m. on September 3rd, 2024, the following list of safety issues are being identified for negotiations in accordance with NRS 288.150 2.(r).

**Training**

Maximum custody training on proper restraint practices, proper restraint equipment (black boxes, etc.), searches, communication with an extremely violent inmate population, and escort techniques.

Some of these items are included in a two hour training, but not all of these elements. The training is not nearly comprehensive enough for dealing with maximum custody inmates.

There is a large amount of officers at HDSP that have not yet completed any of the training.

Pepperball Launcher certifications have been completed for less than half of the officers at HDSP. An officer that is not certified takes their livelihood into their own hands if they utilize the launcher in an effort to prevent one inmate from killing another and/or a member of HDSP Staff. Pepperball

Launchers are the most effective less lethal tool the NDOC currently offers for stopping violent incidents.

Training encompassing workplace violence prevention, stress management, recognition of the signs of potential violence and post-incident procedures and services to treat traumatized employees involved in a workplace violence incident are also needed.

New Maximum Custody policies and procedures for HDSP have been drafted, but are not signed or yet available for Officers to review. They are also not available for supervisors to review and train staff.

### **Equipment**

Lethal force is what should be in place in the event that it becomes necessary to use in accordance with our training. There should be greater training on lethal force as well, but officers are already trained on the mini-14 Rifle and these should be available in every unit on a maximum custody yard.

There are not enough Pepperball Launchers to equip every unit at HDSP with one Launcher; and to equip two overwatch officers per quad to be posted during inmate exercise.

HDSP does not have enough functioning radios to assign one radio per officer that is on shift. There are civilian staff who are assigned radios while officers go without. Examples include: Caseworkers, Nurses, Culinary staff, Warehouse staff, and Maintenance staff. An officer should never be without a radio particularly when supervising maximum security inmates.

There are insufficient functional and secure Red Boxes for the food slots on the cell doors. These aid in preventing inmates from propelling bodily fluids on staff, including fluids containing infectious disease. There are simply not enough available, and some of those that are available are not currently installed.

There are currently not enough waist restraints, leashes, and leg shackles in every unit that will require them for escorts anytime an inmate is to leave their cell.

There are currently not enough shields, helmets, and protective body equipment for extractions in each unit.

Personal protective equipment, including personal alarm systems for staff and an appropriate system and way to contact security/correctional officers.

Gas masks are not available for staff. According to accounts of officers at HDSP, there are roughly seven gas masks in operations for responding officers. There are around 420 officers who work at HDSP, this is a vital piece of equipment for emergency response throughout the facility.

Tasers for officers working the units. They have only certified and assigned some tasers to some of the Sergeants and Lieutenants. The supervisors are a secondary response to the incidents that occur. Officers who are being attacked, responding to the emergency directly, or are located in the area where the incident occurs should be the ones carrying the tasers.

Computers not functioning in a large portion of units. This prevents officers from accessing policy and procedures stored on the shared drives. Properly functioning computers assist officers in efficiently completing tasks such as reviewing emails, reports, and count.

### **Physical Structures**

Engineering controls, including installing panic alarm systems and protective barriers, and configuring treatment areas to maximize an employee's ability to escape workplace violence.

Purge systems that are not currently functioning, are used clear units of OC spray and other chemical agents during emergency responses. This aids in the ability of officers to properly respond and decontaminate the unit when OC and other chemical agents are deployed.

Exercise cages for units 1, 2, 4, 5, and 6 are insufficient and badly need repairs and reinforcement. Exercise cages for units 7 and 8 are believed to be insufficient as well, but no confirmation at this time.

Cell doors for units 9, 10, 11, and 12 are easily manipulated and opened by inmates. They appear secure to the officers in the unit control room, but can be opened by the inmates at will.

Shower doors for units 9, 10, 11, and 12 are insufficient to secure inmates in the shower during a lockdown.

Shower doors for units 1-8 need reinforced as they have been kicked open by inmates allowing inmates to escape and cause violent situations to occur, like assault and battery on officers.

### **Staffing**

All towers are not manned throughout the day. Towers 1 and 3 are manned 24/7. Towers 5 and 6 are manned on Graveyard shift. While towers 2 and 4 are routinely not manned on graveyard due to staffing. Towers 2, 4, 5, and 6 are not manned during day shift or swing shift. Just today there was an attempted escape in the area that tower 4 is responsible for and tower 4 was unmanned.

Currently, HDSP routinely falls below minimum staffing without attempting to maintain custody staffing ratios for maximum custody inmates. The proposed plan is to add officer positions throughout the facility to include, all towers, two overwatch posts for each quad (1/2 gun rail, 3/4 gun rail, 5/6 gun rail, and 7/8 gun rail) where currently there is only one officer assigned to each post, 5 floor officers in the maximum custody units (there are no more than 3 for any unit currently at HDSP), and officers to sit outside without the aforementioned tools and monitor the exercise cages from ground level.

The officers will inevitably be faced with inmates escaping the insufficient exercise cages and trying to kill each other or the officer. This is while not being given a radio to call for help and the responding officers may not have a radio to hear and respond to the call.

When an maximum custody inmate requires a hospital stay, they require two officers to be posted with them. Currently medium security inmates require only one and a rover officer. This increases the demand for staffing away from the facility, thus reducing the amount of staff available at HDSP for normal operations and emergency incidents.

Director Dzurenda said they were moving 60 Officer PCN's to HDSP from ESP. This only increases staffing on paper. Those positions will not be filled before the end of the year at the earliest. Most likely with turnover, sometime next year.

Currently, what happens when the officers are below the minimum staffing? They are told to run normal operations anyway. Those who are on probation or otherwise too intimidated to say "No" carry out those orders. This is exactly what will happen if maximum custody inmates are transferred to HDSP without adequate training, equipment, and staffing.

**Additional Safety Concern**

Heightened intake procedures to identify problematic incarcerated persons.

Respectfully,



Paul Lunkwitz

President

FOP

Nevada C.O. Lodge 21

[lunkwitzfop21@yahoo.com](mailto:lunkwitzfop21@yahoo.com)

# **EXHIBIT 2**

# **EXHIBIT 2**

Joe Lombardo  
Governor



Joy Grimmer  
Director

Bob Ragar  
Deputy Director

Bachera Washington  
Administrator

STATE OF NEVADA  
DEPARTMENT OF ADMINISTRATION  
*Division of Human Resource Management*

515 E. Musser Street, Suite 101 | Carson City, Nevada 89701  
Phone: (775) 684-0150 | <http://hr.nv.gov> | Fax: (775) 687-9085

September 8, 2024

Paul Lunkwitz  
FRATERNAL ORDER OF POLICE NEVADA C.O. LODGE 21  
PO Box 336254  
North Las Vegas, NV 89033

Paul:

The purpose of this letter is to provide the Labor Relations Unit's ("LRU") response to the Fraternal Order of Police, Nevada C.O., Lodge 21, Unit 1's ("FOP") August 21, 2024, "demand to immediately bargain over safety for Bargaining Unit 1, in accordance with NRS 288.150 2(r)." I appreciate FOP's willingness to meet with us on September 3, 2024, and for subsequently providing the LRU with a list of FOP's specific safety concerns surrounding the transfer of max and close custody inmates from the Nevada Department of Correction's ("NDOC") Ely State Prison to High Desert State Prison ("HDSP"). Pursuant to NRS 288.565, Governor Lombardo has designated me as the Executive Department's representative for collective bargaining with Nevada's state employee unions, and this letter will only address the Executive Department's obligations under NRS Chapter 288 and the current Collective Bargaining Agreement between the FOP and the State of Nevada ("CBA"). Accordingly, this letter should not be considered as NDOC's comprehensive response to all of FOP's safety concerns included in its August 21<sup>st</sup> demand to bargain, or FOP's September 3, 2024, list of safety concerns provided to the LRU.

The duties of the correctional officers that FOP represents are complex and demanding, and I appreciate the professionalism, dedication and courage exhibited daily by FOP members throughout the performance of their duties. The important work of correctional officers is not publicly visible, and the brave men and women that work in our correctional facilities often do not receive the recognition that they deserve. To be effective, any safety and health program needs the meaningful participation of workers and their representatives. Correctional officers often know the most about potential hazards associated with their jobs, and successful safety programs should tap into this knowledge base.

The employment relationship between the Executive Department and FOP is governed by the framework developed by the Nevada Legislature in NRS Chapter 288, our CBA, and Government Employee-Management Relations Board ("EMRB") precedent. Pursuant to NRS 288.565, every two years the Executive Department is required to meet with and negotiate in good faith a new CBA with each Bargaining Unit. The State and the FOP have already started this process for the next biennium. The Nevada Legislature proscribed the mandatory subjects for collective bargaining in NRS 288.500. While NRS Chapter 288 does not define "working conditions," this list of mandatory subjects, combined with the list of subjects outside the scope of collective bargaining, constitutes what the Nevada Legislature believes are



the working conditions that must be collectively bargained between the Executive Department and each Bargaining Unit. In addition, NRS 288.505(1)(a) requires that each CBA include:

*"[a] procedure to resolve grievances which applies to all employees in the bargaining unit and culminates in final and binding arbitration. The procedure must be used to resolve all grievances relating to employment, including, without limitation, the administration and interpretation of the collective bargaining agreement, the applicability of any law, rule or regulation relating to the employment and appeal of discipline and other adverse human resources actions." (emphasis added)*

Pursuant to NRS 288.505(2), this grievance procedure negotiated in a CBA is meant to be "the exclusive means available for resolving all grievances" under the CBA.

Pursuant to NRS Chapter 288.500(3), certain matters relating to employment conditions are reserved for the Executive Department and are commonly referred to as "management rights." These management rights include the right to determine:

1. Appropriate staffing levels and work performance standards, except for safety considerations;
2. The content of the workday, including without limitation workload factors, except for safety considerations;
3. The quality and quantity of services to be offered to the public;
4. The means and methods of offering those services, and;
5. Public safety.

In addition, the relationship between the Executive Department and FOP does not exist in a vacuum, and there are other statutory provisions where the Nevada Legislature has granted certain public officials and or agencies with the discretion to make important decisions relating to corrections. This includes the provisions of NRS Chapter 209, which gives the NDOC Director decision making authority with respect to the transfer of inmates between NDOC facilities.

The Nevada Legislature has mandated in NRS 288.550 that term of all CBAs "must begin on July 1 of an odd-numbered year and must end on June 30 of the next odd-numbered year." Pursuant to NRS 288.150(2)(w), once a CBA has been negotiated and approved by the State Board of Examiners, subject to any required appropriation by the Nevada Legislature, NRS Chapter 288 limits a Bargaining Unit's ability to re-open a CBA to conduct "supplemental bargaining." Pursuant to NRS 288.585(1), the Executive Department may engage in supplemental bargaining "concerning any terms and conditions of employment which are peculiar to or which uniquely affect fewer than all the employees within the bargaining unit." While the procedure for supplemental bargaining outside of the context of a fiscal emergency is not a mandatory subject of bargaining, Article 27 of the current CBA between the Executive Department and FOP addresses how and when supplemental bargaining can take place.

Employee safety is a mandatory subject of bargaining pursuant to NRS 288.500 and NRS 288.150(2)(r). Accordingly, the Executive Department negotiated Article 10 of the FOP CBA to address employee safety. The current FOP CBA addresses safety standards, personal protective equipment, safety committees, addressing employee safety concerns and workplace violence. While employee training is not a mandatory subject of bargaining, the Executive Department and FOP negotiated Article 15, "Training & Professional Development," in the current FOP CBA. Accordingly, the mandatory subjects of collective bargaining addressed in FOP's August 21<sup>st</sup> demand to bargain, were collectively bargained for in the current FOP CBA.

Based on the procedures outlined in NRS Chapter 288, the FOP CBA, and EMRB precedent, the LRU does not believe that supplemental bargaining is the appropriate vehicle to address the issues in FOP's August 21<sup>st</sup> demand. FOP's demand fails to articulate a change in employment conditions that would require supplemental bargaining. The decision to transfer inmates between correctional institutions is clearly a management right in NDOC's discretion, and nothing provided by FOP since its August 21<sup>st</sup> demand suggests otherwise. If FOP believes that NDOC is violating the provisions of its current CBA, as required by NRS 288.505(1)(a), Article 21 of the FOP CBA contains a grievance procedure that ends in final and binding arbitration.

As I mentioned previously, FOP's input on employee safety is important and I look forward to further collaborative discussions on this topic.

Sincerely,

*Bachera Washington*

Bachera L. Washington  
DHRM Administrator

# **EXHIBIT 3**

# **EXHIBIT 3**

C11

Title: Recreational Yard Enclosure Replacement (High Desert State Prison)

<b>Description:</b> Replace recreation yard cages at housing units 1,2,4,5,6.			<b>Funding Summary</b>	
<b>Department:</b> NDOC	<b>Division:</b> Correctional	<b>Dept. Rank:</b> 2	<b>State:</b>	6,148,299
<b>Agency:</b> HDSP	<b>Project Mgr:</b> MML		<b>Agency:</b>	-
			<b>Federal:</b>	-
			<b>Other:</b>	-
			<b>Total:</b>	6,148,299

<b>Project Group:</b> Armory, Military or Prisons	<b>Building Area:</b>	0 gsf
<b>Project Type:</b> Remodel	<b>Months to Construction:</b>	24
<b>Project Site:</b> Remote	<b>Const. Annual Escalation Rate:</b>	6.40%
<b>Location:</b> Indian Springs	<b>Total Escalation:</b>	13.21%

	2024	2026	Remarks	
<b>Professional Services</b>				
A/E Design & Supervision	540,470	611,864	All costs are estimated based upon 2024 information. During project implementation, funds will be shifted between categories as necessitated by actual costs. The total budget will not be exceeded.	
Surveys	60,000	63,840		
Soils Analysis	50,000	53,200		
Materials Testing Services	-	-		
Structural Plan Check	3,194	3,398		
Mechanical Plan Check	-	-		
Electrical Plan Check	-	-		
Civil Plan Check	2,729	2,904		
ADA Plan Check	-	-		
Fire Marshal Plan Check	-	-		
Code Compliance Plan Check	-	-		
Constructability Plan Check	-	-		
CMAR Pre-Construction Services	-	-		
PWD Project Mgmt & Inspection	222,690	222,690		
3rd Party Commissioning	-	-		
FF&E Design Fee	-	-		
<b>Subtotal</b>	<b>879,083</b>	<b>957,896</b>		
<b>Construction Costs</b>				
Construction	3,984,000	4,510,270		
Construction Contingency	597,600	676,541		
Build America Buy America	-	-		
Green Building Equivalence	-	-		
Utility/Off-Site Costs	-	-		
Utility Connection Fees	-	-		
Data/Telecom Wiring	-	-		
Furnishings and Equipment	-	-		
Roof Maint. Agreement	-	-		
Local Government Requirements	-	-		
Hazardous Material Abatement	-	-		
<b>Subtotal</b>	<b>4,581,600</b>	<b>5,186,811</b>		
<b>Miscellaneous</b>				
Advertising	2,359	2,671		
Printing	814	921		
Temporary Facilities	-	-		
Agency Moving Costs	-	-		
Land Purchase	-	-		
<b>Subtotal</b>	<b>3,173</b>	<b>3,592</b>		
<b>Total Project Cost</b>	<b>5,463,856</b>	<b>6,148,299</b>		

**Construction Cost Detail:**

1 Recreation Yard Enclosures (40 @ \$77,000/ea)	3,080,000
2 Demolish Enclosures (40 @ \$6,000/ea)	240,000
<b>Total</b>	<b>3,320,000</b>

**Allowances:**

1 Remote Site (10%)	332,000
2 Secure Facility Allowance (10%)	332,000
<b>Total</b>	<b>664,000</b>
<b>Total</b>	<b>3,984,000</b>

**Detail Description:**

This project will design and construct the demolition of the existing 40 chain-link recreation yard cages, and replace them with 40 expanded metal recreation yard cages. If this project requires custody escort services, then this expense will need to be included in the Nevada Department of Corrections' operating budget.

**Project Justification:**

The existing recreational cages can be compromised by inmates which causes safety and security issues.

**Background Information:**

The High Desert State Prison is located 40 miles north of Las Vegas on the west side of Highway 95. It is the largest correctional facility within the Department of Corrections. The complex buildings total approximately 900,000 square feet of space. The institution opened September 1, 2000 and is the reception unit for Southern Nevada.

# **EXHIBIT 4**

# **EXHIBIT 4**

Joe Lombardo  
Governor

James E. Dzurenda  
Director

Terry Royal  
Warden



Northern Administration  
5500 Snyder Ave.  
Carson City, NV 89701  
(775) 977-5500

Ely State Prison  
P.O. Box 1989  
Ely, NV 89301  
(775) 977-5348

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## MEMORANDUM

Date: October 17, 2024  
To: ESP Custody Staff  
Subject: State Issued Stab Vests

All custody staff who are currently in possession of State issued body armor aka stab vests are to turn them into their shift supervisor by Thursday, October 24, 2024, at the conclusion of your shift.

A handwritten signature in black ink, appearing to read "T. Royal", is written over a horizontal line.

Terry Royal, Warden  
Nevada Department of Corrections

1 AARON D. FORD  
2 Attorney General  
3 JOSH REID (Bar No. 7497)  
4 Special Counsel – Labor Relations  
5 STEVEN SORENSEN (Bar No. 15472)  
6 Deputy Attorney General  
7 State of Nevada  
8 Office of the Attorney General  
9 1 State of Nevada Way, Suite 100  
10 Las Vegas, Nevada 89119  
11 Tel: (702) 486-0661  
12 Fax: (702) 486-3768  
13 JMReid@ag.nv.gov  
14 [ssorensen@ag.nv.org](mailto:ssorensen@ag.nv.org)

FILED  
December 2, 2024  
State of Nevada  
E.M.R.B.  
10:52 a.m.

15 *Attorneys for Respondents*

16 **STATE OF NEVADA**  
17 **GOVERNMENT EMPLOYEE-MANAGEMENT**  
18 **RELATIONS BOARD**

19 FRATERNAL ORDER OF POLICE  
20 NEVADA C.O. LODGE 21,  
21 Complainant,  
22 vs.  
23 EXECUTIVE DEPARTMENT OF THE STATE OF  
24 NEVADA,  
25 Respondents.

Case No.: 2024-031

**REPLY TO  
COMPLAINANT’S OPPOSITION TO  
RESPONDENT’S MOTION TO DISMISS  
COMPLAINT**

26 COMES NOW, Respondent, EXECUTIVE DEPARTMENT OF THE STATE OF  
27 NEVADA (“the State”) by and through undersigned counsel, Attorney General Aaron D.  
28 Ford, Special Counsel – Labor Relations Josh Reid, and Deputy Attorney General Steven  
Sorensen and files its Reply to Complainant Fraternal Order of Police Nevada C.O. Lodge  
21’s Opposition to the State’s Motion to Dismiss Complainant’s Complaint (“FOP”) as  
follows:



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**A. FOP’S COMPLAINT LACKS PROBABLE CAUSE.**

**(i) Department of Correction’s Statutory Authority**

While FOP makes several arguments as to why it does have probable cause for the complaint, which will be addressed below, FOP completely fails to address the argument made by the State with regards to the Government Employee Relations Board (“EMRB”) lacking the authority to review a decision to transfer prisoners made by the Director of the Nevada Department of Corrections (“NDOC”) under his statutory authority granted to him pursuant to NRS 209.291<sup>1</sup>. This could be taken by the EMRB as a confession that the argument is meritorious. see *Ozawa v. Vision Airlines, Inc.*, 125 Nev. 556, 563, 216 P.3d 788, 793 (2009)

NRS 288.505(5) makes it clear that “if there is a conflict between any provision of an agreement between the Executive Department and an exclusive representative and...(a)n existing statute...the provisions of the agreement may not be given effect unless the Legislature amends the existing statute in such a way as to eliminate the conflict.” NRS 209 has not been amended to require that it be subject to collective bargaining. Granting a cease and desist order or forcing the State to bargain over prisoner transfers would conflict with the authority granted to the Director of NDOC under NRS 209. Without any argument by FOP as to how this would be permissible under the statute or how the EMRB could interpret NRS 209 to be limited by NRS 288 without being amended by the Legislature, the EMRB should find, on this basis alone, that the FOP Complaint lacks probable cause.

**(ii) Impact Bargaining**

The first argument that FOP does address is that the Complaint is silent with regard to essential elements of a unilateral change claim. FOP asserts that it is making a “refusal to engage in impact/effects bargaining claim”. see **Opposition at 2:14** However, if an impact bargaining theory is applicable to the Executive Department under NRS 288, which the State

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<sup>1</sup> NRS 209.291(1) – “The Director may transfer an offender: (a) From one institution or facility to another within the Department; or (b) To other government agencies in accordance with classification evaluations and the requirements of treatment, training, security and custody of the offender.”

1 argued it does not in paragraph C below, FOP failed to meet the elements under an impact  
2 bargaining theory.

3 To prevail on an impact bargaining theory FOP would need to establish: “(1) the  
4 government employer lawfully exercised its managerial prerogative; (2) as a result of the  
5 managerial decision, there must be a demonstrable impact that is ‘significantly related’ to a  
6 mandatory subject of bargaining and is severable from the managerial decision; (3) the  
7 employee organization must have demanded, in writing to negotiate the impact; and (4) the  
8 government employer must have refused the employee organization’s demand.” see *Service*  
9 *Employees International Union, Local 1107 v. Clark County*, EMRB Case No. 2021-019,  
10 Item No. 881 5:13 (October 4, 2022), citing *County of Washoe v. Washoe County Employees*  
11 *Association*, EMRB Case No. A1-045365 (March 9, 1984)

12 While FOP can show that the first and third elements, those of management  
13 exercising a managerial prerogative and that the employee organization demanding  
14 bargaining have been met, FOP cannot show that the second and fourth elements have been  
15 met.

16 For the second element of the managerial decision having a demonstrable impact that  
17 is significantly related and severable from the management decision, FOP fails to allege facts  
18 to meet this element. FOP has not argued a demonstrable impact. FOP alleged in their  
19 demand letter (See Exhibit A of Opposition to Motion to Dismiss) that training and  
20 equipment were inadequate at High Desert State Prison (“HDSP”) to accommodate  
21 maximum security inmates. However, as stated in the State’s Motion to Dismiss (see 10:7),  
22 FOP’s Complaint does not allege that HDSP was not built to house maximum security  
23 inmates, or that it never housed maximum security inmates because these claims would be  
24 untrue. HDSP already housed maximum security inmates prior to the transfer, which gave  
25 rise to this complaint. Job titles and class specifications for FOP Unit I employees assigned to  
26 Ely State Prison (“ESP”) and HDSP do not contain limitations on the type of offenders that  
27 they may be assigned to and employees in these job titles may be assigned to any NDOC  
28 institution. There are no distinctions made with regard to the type of prisoner they supervise.

1 Therefore, because HDSP already housed maximum security inmates and the job classes  
2 within the FOP bargaining unit could be assigned to supervise anyone within the prison or  
3 could transfer to another prison, there is no impact to the FOP bargaining in transferring  
4 prisoners from one prison to another.

5 As to the fourth element, the employer refusing to bargain, FOP Unit I and the State  
6 are currently in negotiations as required under NRS 288.565. FOP may present any proposals  
7 on safety that it wishes to on safety.

8 **B. A GRIEVANCE WOULD NOT HAVE BEEN FUTILE**

9 FOP claims that they are not required to exhaust contractual remedies because to do  
10 so would have been futile. To support this argument, FOP claims that because the CBA  
11 requires the State to provide safe and healthy working conditions (Article 10.1.4.1),  
12 appropriate safety training (Article 10.1.4.3), and to provide personal protective equipment  
13 and to facilitate prisoner transfers (Article 10.2) all within the standards of Nevada  
14 Occupational Standards (“NOSHA”), Peace Officer Standards & Training (“POST”), and  
15 Federal Occupational Safety and Health Administration (“OSHA”) and that none of those  
16 entities have regulations for the transport maximum security prisoners that a grievance would  
17 be futile. **See Opposition to Motion to Dismiss 5 at 7-17.** This argument is clearly absurd.  
18 FOP knew that the transport and supervision of maximum security prisoners was a duty that  
19 their members would have to engage in when they negotiated this agreement. Maximum  
20 security prisoners have been housed and transported across the facilities of NDOC long  
21 before the collective bargaining agreement existed. The fact that FOP and the State mutually  
22 agreed that the transfer and housing of prisoners would be subject to the requirements of  
23 OSHA, POST, and NOSHA and no further requirements were bargained, does not mean that  
24 FOP lacked the opportunity to bargain over the safety of their members when transporting or  
25 supervising maximum security prisoners.

26 FOP further claims that an arbitrator is limited to enforcement of the collective  
27 bargaining agreement as it exists. **See Opposition to Motion to Dismiss page 5 at 18** As  
28 already discussed there is language in the CBA regarding the training, transport, and

1 supervision of prisoners as well as standards of personal protective equipment that the State  
2 is required to provide. It is therefore unclear why an arbitrator could not render a decision as  
3 to whether the State met those requirements. Additionally, Article 27 – Mid-Contract  
4 Bargaining or Impact Bargaining details conditions under which the parties are required to  
5 impact bargain. Even if an arbitrator could not determine whether the safety conditions  
6 required by the CBA had been complied with, an arbitrator definitely could determine  
7 whether the State met the requirements of the CBA with respect to impact bargaining.  
8 Because FOP has stated that their claim is a “refusal to engage in impact/effects bargaining  
9 claim” (see **Opposition to Motion to Dismiss page 2 at 14**) this claim falls squarely within  
10 Article 27 of the CBA and an arbitrator would have the authority to render a decision as to  
11 whether the State followed the impact bargaining requirements of the CBA.

12 Because both safety and impact bargaining are contained within the CBA and because  
13 the Board does not have jurisdiction over a complaint, which alleges only contractual  
14 violations (see *Adonis Valentin v. Clark County Public Works*, EMRB Case No. A1-046010;  
15 *Stacey D. Madden v. Regional Transportation Commission of Southern Nevada*, EMRB Case  
16 No. A1-045959), the Board should dismiss FOP’s complaint for failing to exhaust their  
17 contractual remedies.

18 **C. A PLAIN READING OF NRS 288 EXCLUDES THE EXECUTIVE**  
19 **DEPARTMENT OF THE STATE OF NEVADA FROM THE**  
20 **OBLIGATION TO ENGAGE IN IMPACT BARGAINING.**

21 FOP argues that the State fails to cite anything from the legislative history of Senate  
22 Bill 135 to show that the State is excluded from impact bargaining. However, the EMRB  
23 need not look to the legislative history. The Nevada Supreme Court has found that “Where  
24 the language of a statute is plain and unambiguous, and its meaning clear and unmistakable,  
25 there is no room for construction, and the courts are not permitted to search for its meaning  
26 beyond the statute itself. See *State, Div of Ins v. State Farm Mut. Auto Ins Co.*, 116 Nev. 290,  
27 293, 995 P.2d 482, 485 (2000) Here a simple reading of NRS 288 clearly distinguishes the  
28 obligations of the State from local governments with respect to bargaining and it is clearly

1 distinguished from the National Labor Relations Act (“NLRA”) language, which is the basis  
2 for the National Labor Relations Board finding a duty of private sector employers to impact  
3 bargain.

4         The EMRB has found that failure to impact bargain for local government employers  
5 is a prohibited practice citing the language contained in NRS 288.270(e). see *Nye County*  
6 *Support Staff Organization v. Nye County School District*, EMRB Case No. A1-045754, Item  
7 No. 559, page 8 at 20 (2003) NRS 288.270(e) states that it is a prohibited practice for a local  
8 government employer to “Refuse to bargain collectively in good faith with the exclusive  
9 representative as required in NRS 288.150. Bargaining includes the entire bargaining  
10 process, including mediation and fact-finding, provided for in this chapter.” NRS 288.150(1)  
11 states that “every local government employer shall negotiate in good faith through one or  
12 more representatives of its own choosing concerning the mandatory subjects of  
13 bargaining....”

14         Similarly, the NLRA makes it a prohibited practice to “refuse to bargain collectively  
15 with the representatives of his employees” with respect to “rates of pay, wages, hours of  
16 employment, or other conditions of employment.” See NLRA section 8(a)(5) and section 9(a)

17         Both the NLRA and NRS 288.270(e) tie the prohibited practice to a general duty to  
18 bargain. Contrast this with 288.620(1)(b), which governs Executive Department employers.  
19 288.620(1)(b) states that it is a prohibited practice for the State to “(r)efuse to bargain  
20 collectively in good faith with the exclusive representative as required in NRS 288.565.”  
21 NRS 288.565 is the obligation of the State to negotiate collective bargaining agreements not  
22 a general duty to bargain. NRS 288.565 does not contain any language giving rise to a  
23 general duty to bargain outside of the context of a collective bargaining agreement.

24         Further complicating the arguments raised by FOP, there is no dispute resolution  
25 contained within NRS 288 for the Executive Department and the exclusive representative  
26 outside of disputes concerning the negotiation of a collective bargaining agreement. While  
27 NRS 288.200 through NRS 288.217 permits local government employer or the employee  
28 organizations to submit any dispute to a fact finder or arbitrator after a failure to reach

1 agreement, NRS 288.565 through NRS 288.580 is specific to resolving disputes regarding  
2 the negotiation of a collective bargaining agreement (“Either party may request a  
3 mediator....if the parties do not reach a collective bargaining agreement” (emphasis added)  
4 NRS 288.570(1)) If the EMRB were to find that the Executive Department is required to  
5 impact bargain and that bargaining were to go to impasse, there is no dispute resolution  
6 process available for the parties to resolve the impasse.

7 Had the Legislature intended to obligate the State to bargain outside of a collective  
8 bargaining agreement it would have simply mirrored the language of NRS 288 as it is applied  
9 to local government employers. Instead, the legislature in NRS 288.620(1) makes a point of  
10 stating that NRS 288.270(e) is not a prohibited practice for the Executive Department. If the  
11 intention had been to hold the Executive Department to the same standards as the local  
12 government employers there is no reason for this exemption to exist or for the statute to  
13 specifically tie the duty to bargain to the bargaining of a collective bargaining agreement.

14 FOP’s arguments regarding timelines are also unpersuasive. As acknowledged by  
15 FOP and contained within the statute, an employee organization and a local government  
16 employer may negotiate a contract at any time with the simple restriction being that notice  
17 must be given on or before February 1 if the negotiation requires the budgeting of money.  
18 See NRS 288.180(1) What was not mentioned by FOP, but what is relevant, is that a local  
19 government employer may negotiated a collective bargaining agreement of any length. See  
20 NRS 288.155 Contrast this with the State who must negotiate a two-year agreement every  
21 two years. See NRS 288.550

22 This two-year requirement was not random or an accident. The requirement is meant  
23 to coincide with the realities of State government. Unlike local governments where the ruling  
24 body meets regularly, the State legislature only meets every two years. This makes approval  
25 for anything requiring an appropriation possible only every two years. A local government  
26 has the ability to reappropriate money at any time. The State lacks that flexibility. If the State  
27 were subject to an impact bargaining requirement it would paralyze State functions for the  
28

1 biennium as a department of the State cannot simply reappropriate money without legislative  
2 approval.<sup>2</sup>

3 FOP goes on to state that the appropriations requirement would not limit the State’s  
4 ability to impact bargain by stating “it doesn’t cost the State anything to collectively bargain”  
5 (See Opposition to Motion to Dismiss page 7 at 15), but then goes on to show the price of  
6 one of their proposals. (see Opposition to Motion to Dismiss Exhibit 3) FOP claims that this  
7 Exhibit demonstrates that NDOC has the money. However, this document proves the  
8 opposite. Exhibit 1 is a cost estimate, not budgeted funds and the project described continues  
9 into 2026, which would mean that a legislative appropriation would be necessary in 2025 to  
10 complete the project. Nothing in this document shows that NDOC has the money currently to  
11 complete this project or to complete it on a timeline that would meet with the operational  
12 need to transfer the prisoners.

13 **D. A CEASE AND DESIST ORDER IN THIS MATTER WOULD EXCEED**  
14 **THE BOARD’S AUTHORITY AND THE COMMENCING OF**  
15 **NEGOTIATIONS BETWEEN THE PARTIES RENDERED THE ISSUES**  
16 **IN THE COMPLAINT MOOT.**

17 FOP claims that its prayer for relief is not a preliminary injunction request, but a  
18 request that the EMRB order NDOC to refrain from transporting additional maximum  
19 security prisoners to HDSP. See Opposition to Motion to Dismiss Page 9, 11 through page  
20 10, 4) As stated earlier in this Reply, the authority of NDOC to transfer prisoners is found in  
21 NRS 209.291. The EMRB only has the authority to interpret and enforce NRS 288. *See Clark*  
22 *County Education Association, et. al. v. Clark County School District*, Case No. 2020-008,  
23 Item No. 869 (2020); *City of Reno v. Reno Police Protective Ass'n*, 98 Nev. 472, 474-75, 653  
24 P.2d 156, 158 (1982); *UMC Physicians Bargaining Unit v. Nevada Serv. Employees Union*,  
25 124 Nev. 84, 89-90, 178 P.3d 709, 713 (2008); *City of Henderson v. Kilgore*, 122 Nev. 331,  
26 333, 131 P.3d 11, 12 (2006); *Int'l Ass'n of Fire Fighters, Local 1908 v. County of Clark*, Case

27 \_\_\_\_\_  
28 <sup>2</sup> NRS 353(1) The sums appropriated for the various branches of expenditure in the public service of the State shall be applied solely to the objects for which they are respectively made, and for no others.

1 No. AI-046120, Item No. 811 (2015); *Simo v. City of Henderson*, Case No. AI-04611, Item  
2 No. 796 (2014); see e.g., *Flores v. Clark Cty.*, Case No. AI-045990, Item No. 737 (2010);  
3 *Bonner v. City of N. Las Vegas*, Case No. 2015-027 (2017), aff'd *Bonner v. City of North Las*  
4 *Vegas*, Docket No. 76408, 2020 WL 3571914, at 3 filed June 30, 2020, unpublished  
5 deposition (Nev. 2020); *Kerns v. LVMPD*, Case No. 2017-010 (2018); *Yu v. LVMPD*, Case  
6 No. 2017-025, Item No. 829 (2018).

7 If FOP's prayer for relief is not a preliminary injunction request and instead a demand  
8 that the EMRB limit the authority of NDOC to transfer prisoners between institutions, the  
9 EMRB would still lack this authority. As argued above, the legislature would have to limit  
10 the Director of NDOC's authority under NRS 209.291 and to date it has not done so.

11 With the EMRB lacking the authority to force NDOC to refrain from transferring  
12 prisoners, the only available remedy available would be an order that the State bargain the  
13 effects of the impact of the prisoner transfer. Because the State and FOP are currently in  
14 negotiations there would be no purpose in such an order. FOP may present any safety  
15 proposal it wishes to and the State can negotiate over them. With no further justiciable  
16 controversy, the matters contained within the complaint are rendered moot.

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**E. CONCLUSION**

WHEREFORE, for the reasons set out above, Respondent hereby requests an Order dismissing the Complaint with prejudice, an award of attorney’s fees and costs incurred by Respondent, and for such other relief as is appropriate.

DATED this 2nd day of December 2024.

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Attorney General

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**CERTIFICATE OF SERVICE**

I hereby certify that on the 2nd day of December 2024, a true and correct copy of the  
JOINT STATUS REPORT was served in ELECTRONIC MAIL to the below:

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